### EFFECTIVE IGAP MANAGEMENT

Tips and Tools for Successful Programs





This training series is made possible through an Indian General Assistance Program (IGAP) grant from the U.S. EPA.

The current training schedule was developed based on unmet training needs expressed by tribal programs during statewide gatherings, training sessions and during one-on-one discussions.

We are not EPA employees. Specific questions relating to your individual IGAP grant may need to be referred to your EPA Project Officer.

The following presentation was compiled by ANTHC staff based on our many years of experience working with IGAP grants both at the local tribal level and with ANTHC.

Information provided during this training were compiled from publically available resources with examples developed by ANTHC and others.

### What is IGAP?

- Indian Environmental General Assistance Program.
- Non-competitive funding source provided by EPA to tribes and tribal consortia.
- Provided to help <u>build tribal capacity</u> to plan, develop and administer tribal environmental protection programs consistent with the federal laws that the EPA is charged with implementing.
- Intended to assist tribes with opportunities for meaningful participation in policy making and standard setting.

# **GAP Program Guides**

### GAP Guidance (May 2013)

### INDIAN ENVIRONMENTAL GENERAL ASSISTANCE PROGRAM

Guidance on the Award and Management of General Assistance Agreements for Tribes and Intertribal Consortia



May 15, 2013

U.S. Environmental Protection Agency Office of International and Tribal Affairs American Indian Environmental Office

### Region 10 Tribal Env. Staff Guide

Region 10 Tribal Environmental Staff Guide to the Indian Environmental General Assistance Program (IGAP)

Developed by Region 10 Tribal Trust & Assistance Unit Compiled by Sherry Kimmons 10/18/12



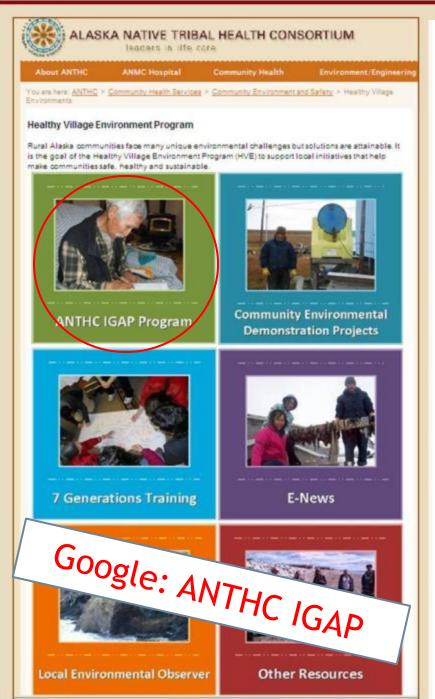




### **GAP** Guidance

- ☐ This Guidance provides a <u>consistent national framework</u> for building tribal environmental program capacity under GAP.
- ☐ It is designed to <u>strengthen</u> GAP and <u>enhance</u> tribal environmental protection programs.





#### IGAP RESOURCE

#### IGAP Program Guides:

- 2013 IGAP Guidebook: EPA Guidance on the Award & Management
- <u>IGAP Environmental Staff Guide to the IGAP Program (Oct 2012)</u>: Developed by EPA Region 10 Tribal Trust & Assistance Unit
- Tips for New GAP Recipients: 1 page quick reference sheet
- IGAP Desk Manual Powerpoint (2011): Developed by Roxana Kashatok (APIA) and Violet Yeaton (Port Graham Village Council)
- GAP Program Overview: IGAP how-to's by YRITWC
- IGAP Managment Powerpoint (2013): Planning, Capturing Success Stories, GAP Grant and Program Office Organization. Developed by ANTHC.
- IGAP Allowable Costs (2013): General Overview. Developed by ANTHC.

#### Your GAP Work-Plan:

- IGAP Program Planning Powerpoint: Developed by EPA
- IGAP Work-plan Template: With examples by ANTHC
- IGAP Work-plan Template: Blank template ready for use
- Outcomes and Outputs: EPA Logic Model

#### GAP Online:

- GAP Online Training Powerpoint: June 2012
- GAP Online Progress Reporting: Step by step visual guide
- GAP Online Adding Commitments: Step by step visual guide

#### Creating Your IGAP Success Story:

- Capturing Your IGAP Success Story Powerpoint: Tips and tools
- IGAP Success Story Template: EPA template

#### Closing out Your IGAP Grant:

- IGAP Close-out Guide: 2 page guide to help with IGAP grant close-out
- Closing Out Your IGAP Grant: What's required Q&A
- IGAP Close-out Checklist: Keep track of completed close-out materials

#### Miscellaneous IGAP Forms:

- IGAP Quarterly Report Template: Fillable Word Document
- Minority or Women Owned Business Form (MBE-WBE): 5700-52a
- Administrative Capability Assessment: 40 CFR 31
- Application for Federal Assistance: SF-424
- Budget Info Form for Non-Construction Programs: SF-424A
- EPA IGAP Budget Form: Electonic, fillable, savable
- Federal Financial Report Form: SF-425

#### Other Administrative Information:

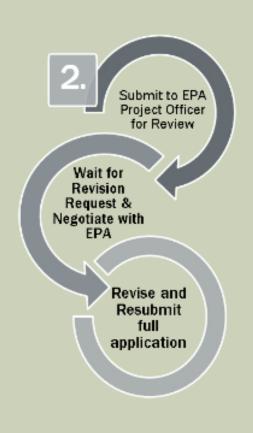
- System for Award Management (SAM): Info and links required for payment
- SAM Powerpoint: Step-by-step guidence for getting started or renewing



The above programs and IGAP resources are made possible with funding from the U.S. EPA Indian General Assistance Program grants and EPA Alaska Peer Assistance Network grant

### **IGAP APPLICATION PROCESS**







### Your Grant Award

Read and understand your agreement!!!

The initial award will be about 10 pages. It includes administrative and programmatic conditions.

It can be amended for up to four years with new GAP funds, including special projects.

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Raven, AK 99500 EIN: 92-0162785				Raven, AK 99500			
PROJECT MANAGER		E	PA PROJECT OFFICE	R	EPA GRANT	SPECIALIST	
Jane Raven			antina Gay		Aimee Munzi		
415 Tuttle Place			200 Sixth Avenue, Suite eattle, WA 98101	900, AOO/A	1200 Sixth Av Seattle, WA 9	e., Ste. 900, OMF	P-145
Raven, AK 99550 E-Mail: jdraven@raven.or	_		-Mail: Gay.Santina@er	namail ena gov		i.Aimee@epa.go	v
Phone: 907-555-0000	g		hone: 907-271-3413	annam opango i	Phone: 206-5		
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EPA Region 10 Mail Code: OMP-145				U.S. EPA, Region 10 Office of Ecosystems,	Tribal and Publi	c Affaire	
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Seattle, WA 98101				Seattle, WA 98101			
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							•

# And the Work Begins...

#### General Assistance Program Work Plan FY15

Tribe: Native Village of Raven Region: Region 10

Work Plan Period Begin: October 1, 2014 End: September 30, 2015

GAP Coordinator, Tribal Administrator and Bookkeeper will

attend Quickbooks training.

Work Plan Component 1: Build capacity to develop and manage environmental programs.

Capacity Indicator Developed (see GAP Guidebook to select one or more that apply): ): B.2.2; B.2.3; B.3.6; B.4.3;

Personnel: Environmental Program Coordinator and Environmental Program Assistant

#### Long-Term Outcome (s) (Changes in the Environment, Public Health, Behavior or Knowledge):

. We will be able to meet the financial management requirements for federal funding, which will help us secure other funding to address our environmental issues.

#### Intermediate Outcome (s) (this work plan period):

- Increased ability to manage federal funds accurate and timely financial reports.
- Improved internal management systems and policies updated policies and procedures.

Estima	ated Cost: \$38,000		Estimated Work Years: 1	
	COMMITMENTS	ESTIMATED TASK COST (optional)	END DATE	OUTPUTS AND DELIVERABLES
1.1	Evaluate Administrative Policies/Procedures and Management Systems. Coordinator, Administrator will evaluate internal management systems and policies.		06/30/2015	Meetings held with Tribal Council and progress on implementin changes will be summarized in our quarterly progress reports to EPA.
1.2	Environmental staff will work with Tribal Administrator to ensure that all required reports are submitted on schedule.  Prepare and submit quarterly Progress Reports, annual Financial Status and other required documentation to EPA.		09/30/2015	Quarterly progress reports will be submitted to Project Officer a Tribal Council.  Annual Financial Status Report will be sent to EPA Grants Specia
1.3	Attend ATCEM, AFE and other environmental conferences.		9/30/15	Conferences will be summarized in quarterly progress reports to EPA. And Tribal Council.
1.4	Hold meetings with Tribal Council to review and approve changes and recommendations quarterly.		9/30/15	A copy of systems
1.5	GAP Staff will attend Grants management training.		04/01/2014	Training If changes a

Certificat

Trip Repo

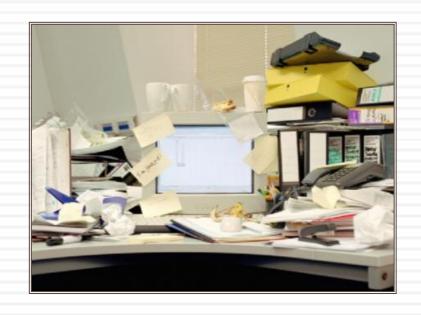
Certificat

07/03/2014

If changes are necessary, Contact your EPA Project Officer as soon as possible.

r and

# Get Organized!!!



- ✓ Less stress
- ✓ Higher likelihood of success
- ✓ Better management



- ✓ Increased stress
- ✓ Difficulty with reports
- ✓ Good work less likely to be recognized

### **Grant Files**

- Avoid letting documents stack up unfiled.
- Use 6 or 8 part file folders. A new folder should be used for each grant.
- Administrator & GAP Coordinator should have a grant file.
- 📕 Label...label...label



### 3 Divider Classification Folders - 8 spaces total

Label 1: Application

Narrative, original work-plan, original budget, federal application forms

Label 2: FY\_\_ Grant Agreement - Year

Signed award document and any subsequent amendments for same fiscal year

- Label 3: FY\_\_ Work-plan
- Label 4: FY\_\_ Budget

Excel budget, EPA budget, invoices, receipts, drawdowns

Label 5: Reports to EPA

Quarterly reports, financial reports, Disadvantage Business Enterprise reports

Label 6: Reports to Council

Progress updates to council

Label 7: Communication with EPA

E-mails or letters from EPA project officer, grant specialists, finance office, etc.

Label 8: Deliverables

Meeting agendas, brochures, newsletters, fliers, data, training certificates, etc

#### 2 Divider Classification Folders - 6 spaces total

Label 1: GAP Application / Communication with EPA

Full application w/ revisions (top). Communication with EPA (bottom).

Label 2: FY Grant Agreement

Signed award document and any subsequent amendments for same fiscal year

Label 3: FY\_\_ Work-plan

Approved work-plan and subsequent revisions

Label 4: Budget / Drawdowns / Invoices and receipts

Budget on top with receipts and drawdowns on the bottom

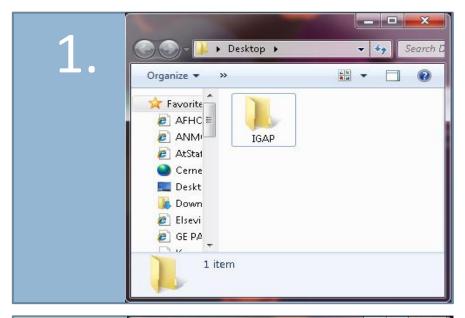
Label 5: Deliverables

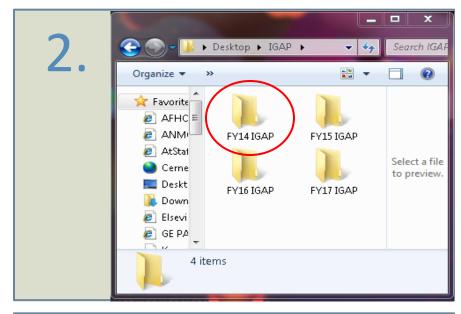
Meeting agendas, brochures, newsletters, fliers, data, training certificates, etc

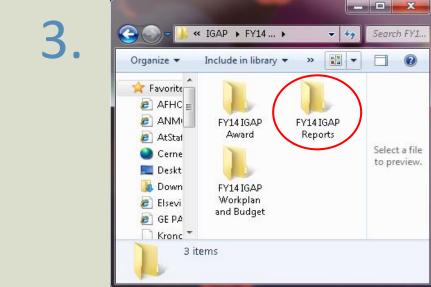
Label 6: FY Reports

Quarterly reports, financial reports, DBE reports, reports to tribal council

### **Electronic Grant Files**









# **Work Spaces**

- Designate specific locations for supplies, grants, educational materials, etc.
   and organize with labels.
- Use shelves or cabinets to get the most out of small spaces.
- Consider placing valuables in locking cabinets. (Cameras, data collection equipment, hard drives, etc.)







Solid Waste Info









# Ready...Set...Track!!!

Are you completing all that you said you would?

Is there enough money to accomplish the task?



# Expenses

- ☐ Keep copies of all receipts.
- ☐ Track electronically with a simple spreadsheet or Word document.
- ☐ Review at least monthly.

TOTAL

	FY13 IGAP Pur	chases	
Date	Description	Vendor	Total
10/15/2012	Outreach supplies	AC Store	\$ 23.00
10/15/2012	Salary	Jane Doe	\$ 850.00
10/15/2012	Benefits	Jane Doe	\$ 255.00
11/12/2012	Computer	Dell	\$ 965.00
12/31/2012	Office Rent	Tribe	\$ 500.00
12/31/2012	Utilities - Electric	Electric	\$ 215.00
2/4/2013	Airfare - AFE - Jane	AK Air	\$ 659.00

\$5,941.10

Topic	Date	Description	Vendor	Total
Salary	10/15/2012	Payperiod 1 - Env. Coordinator	Jane Doe	\$850.00
	10/15/2012	Payperiod 1 - Env. Assistant	John Doe	\$750.00
	10/31/2012	Payperiod 1 - Env. Coordinator	Jane Doe	\$850.00
				\$2,450.00
Travel	2/4/2013	Alaska Forum on Env RT BIG to ANCH - Jane Doe	AK Air	\$830.00
	2/4/2013	Per Diem - AFE \$150 x 5/days	Jane Doe	\$750.00
				\$1,580.00
Supplies	10/5/2012	General office supplies	Office Max	\$58.00
	11/30/2012	Education supplies	AC Store	\$113.00
				\$171.00
Other	12/31/2012	Quarter 1 office rent	Big Tribe	\$1,200.00
				\$1,200.00
		TOTAL DIRECT		\$5,401.00
Indirect	Rate of 10%	TOTAL INDIRECT		\$540.10

FY13 IGAP Expense Tracking

TOTAL \$ 3,467.00



- It's important for the GAP Coordinator and
   Bookkeeper to communicate regularly.
   Meet monthly to review budget and expenses.
- Contact your EPA Project Officer if budget modifications are needed.
- Spend as much of the budget on approved purchases before the end of the grant year.



# Accomplishments

















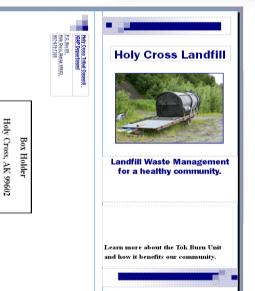
person allowed to operate the burn unit.

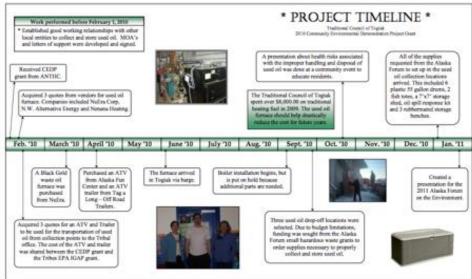
Reduces the volume of trash and increases the lifespan of the landfill.

Eliminating the attraction of animals to the dumpsite by reducing the waste to ashes.

By having only the landfill operator allowed in the dumpsite, community members will no longer track contaminates on the roadways and breathing in contaminated dust

Reduces the threat of fire danger by eliminating open burning in the landfill.





### Data

- □ Recycling weights and dates
- Number of people served
- Number of jobs created
- □ Sampling numbers
- ☐ Survey results









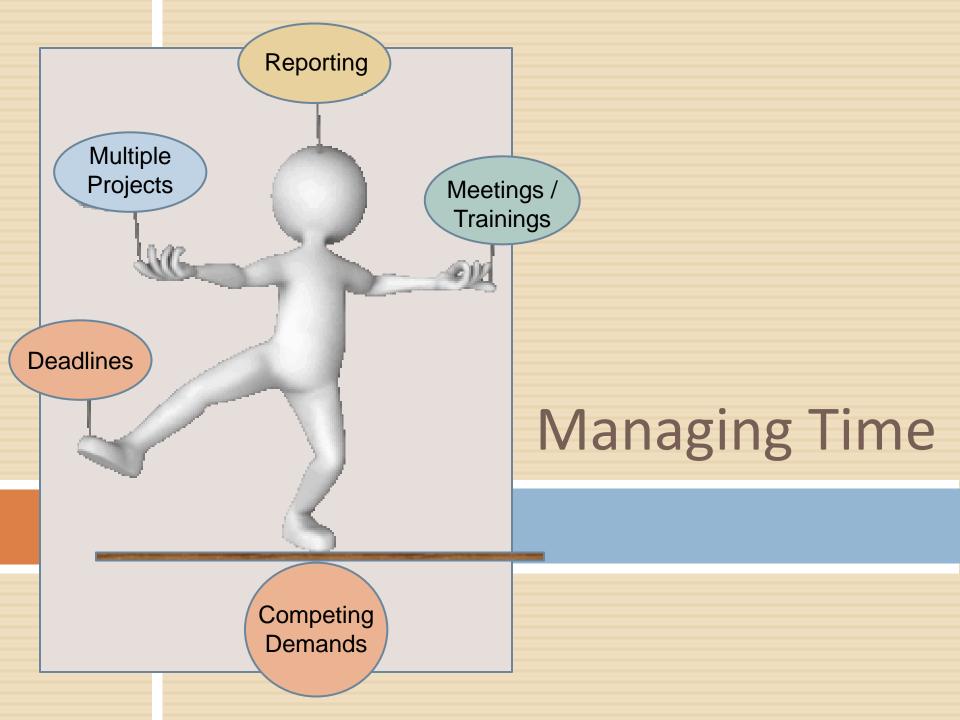




# Quarterly Reporting Template

#### Activity Report Summary

Component 1: Develo	p an EPA-T	ribal Environme	ntal Plan	
COMMITMENTS	Progress Status (Check one)	Status Comment (any problems encountered)	Work Accomplished	Outputs (Deliverables that will be attached to your quarterly report)
Commitment 1.1.  Work with EPA project officers and programs to identify which EPA statutes and regulations apply to facilitates, sites, and activities that may affect the tribe or that located in close proximity to tribal boundaries.  Targeted Completion Date:	Complete Not Started On schedule Ahead of Schedule Behind Schedule	Commitment complete	IGAP Staff and EPA project officers met 4 times to identify statutes and regulations that apply to the Tribe.	- List of applicable statutes and regulations.
O3/30/2014  Commitment 1.2.  Review, and update with tribal information, EPA's baseline inventories of regulated entities, sites, or activities that may affect the tribe or that are located in close proximity to tribal boundaries.	_ Complete _ Not Started _ On schedule _ Ahead of Schedule _ Behind Schedule	We will continue to review and update tribal information throughout the grant year.	IGAP Staff reviewed and updated tribal information with EPA's baseline inventories. Targeted completion date was for 03/30/2014. IGAP Staff will continue to review and update the tribal information throughout the grant year.	- Quarterly accurate inventory
Targeted completion Date: 03/30/2014				
Commitment 1.3, Identify existing tribal priorities and associated capacity indicators the tribe intends to establish.	_ Complete _ Not Started _ On schedule _ Ahead of Schedule _ Behind Schedule	Staff will continue to review community assessment	IGAP Staff is reviewing existing community as sessment to determine if a new community as sessment is needed to identify tribal priorities. Once tribal priorities are established capacity indicators will be identified and Environmental Priorities Document will be submitted to EPA.	
Targeted completion Date: 06/30/2014	Schedule			



# Understanding the Federal Fiscal Year



**Quarter 1** 

10/1/14 - 12/31/14

Q1 Report Due: 1/30/15

**Quarter 2** 

1/1/15 - 3/31/15

Q2 Report Due: 4/30/15

**Quarter 3** 

4/1/15 - 6/30/15

Q3 Report Due: 7/30/15

**Quarter 4** 

7/1/15 - 9/30/15

Q4 Report Due: 10/30/15

### **FY16**

Oct 1, 2015 – Sept. 30, 2016

**Quarter 1** 

10/1/15 - 12/31/15

Q1 Report Due: 1/30/16

**Quarter 2** 

1/1/16 - 3/31/16

Q2 Report Due: 4/30/16

**Quarter 3** 

4/1/16 - 6/30/16

Q3 Report Due: 7/30/16

**Quarter 4** 

7/1/16 – 9/30/16

Q4 Report Due: 10/30/16

# Prepare for Reporting Requirements

		Submit to:		
Report Type	Due Date	Project Officer	Grant Specialist	Other
Quarterly Report and Grant Products/Deliverables	Within 30 days of end of quarter	4		
Federal Financial Report (FFR - SF 425)	Final FFR only: No later than 90 days after the end of the grant agreement unless otherwise specified in Grant Agreement Terms & Conditions. [Replaced Financial status Report (SF 269 or 269a) and Cash Transactions Report (SF 272) effective 10/1/09]	√(optional cc)		√ Marge Pumphrey (LVFC)
EPA Payment Request Form (if using EFT Method)	For advance-every one to two weeks, based on disbursement schedule, For reimbursement-monthly			√ Marge Pumphrey (LVFC)
Final Performance Report	Within 90 days of end of project period	4		
Equipment Report	Within 90 days of end of project period	4		
Annual Audit (if expend≥ \$500,000 in federal funds)	Required to be filed 9 months after the end of FY	√(optional cc)		Audit Clearinghouse
ICR Agreement or ICR Application Information (if applicable)	As available, prior to charging indirect costs	√(optional cc)	4	

### START EARLY!

# Mark your Calendars!

Don't wait until the last minute to seek help!

### 2014

October							November							De	cem	ber					
Su	Мо	Tu	We	Th	Fr	Sa	Su	Мо	Tu	We	Th	Fr	Sa	Su	Мо	Tu	We	Th	Fr	Sa	

### 2015

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### Get Familiar with GAP Online



A recorded GAP Online Webinar training and power-point presentation is available on the ANTHC IGAP website. Google: ANTHC IGAP

# Follow your Work-Plan

Work Plan	Component2:	Pollution Prevention
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Capacity Indicator Developed (see GAP Guidebook to select one or more that apply): E.3.3; E.3.5; E.3.6; E.3.7;

Personnel: Environmental Program Coordinator and Environmental Program Assistant

#### Long-Term Outcome (s) (Changes in the Environment, Public Health, Behavior or Knowledge):

The existing office recycling and waste reduction program will be expanded to reduce the volume of waste generated for landfill by at least 5%.

#### Intermediate Outcome (s) (this work plan period):

Expand existing sustainable pollution prevention actions to other developed and proposed Tribal facilities.

Estimated Cost: \$88,000			Estimated Work Years: 1		
COMMITMENTS		ESTIMATED TASK COST (optional)		OUTPUTS AND DELIVERABLES	
2.1	Using the best available information from the records, the recycling rate for the Tribal administrative building will be evaluated on an annual basis.		12/30/2014	Recycling rates of the Tribal recycling program will be included in report to Tribal Council and in the quarterly progress report to EPA.	
2.2	The tribe will research feasibility (costs, availability, collection/transportation infrastructure, staff needs, etc.) of adding additional materials (glass, plastic, metals, fluorescent light bulbs, household batteries, e-waste, etc.) to the existing office recycle program.		03/30/2015	Gathered information will be compiled and submitted to the Tribal Council.	
2.3	Environmental staff will prepare/disseminate outreach materials on recycling and options such as household hazardous waste collection/disposal available to members of the community.		09/30/2015	Fliers Brochures Presentations Photos of presentations	

- Delegate commitments among staff.
  - Set target completion dates.
    - Monitor progress often.

### Create To-Do Lists

A.M.>>>	P.M.>>>

SUNDAY>>>	THURSDAY>>>
MONDAY>>>	FRIDAY>>>
TUESDAY>>>	SATURDAY>>>
WEDNESDAY>>>	NOTES>>>

Remember to set time aside each day to focus on grant responsibilities in the office such as reporting.

### Communicate!!!

- Tribal Administrator and Environmental Coordinator should meet regularly to discuss grant progress.
- GAP staff should meet regularly to discuss grant commitments and assign responsibilities.
- GAP staff should brief Tribal Council and seek support for projects.
- Contact EPA Project Officer with questions or if problems arise.
- Reach out to other GAP programs and resource providers. Don't reinvent the wheel if you don't have to.

### Don't Get Overwhelmed...



Saving the world takes time!



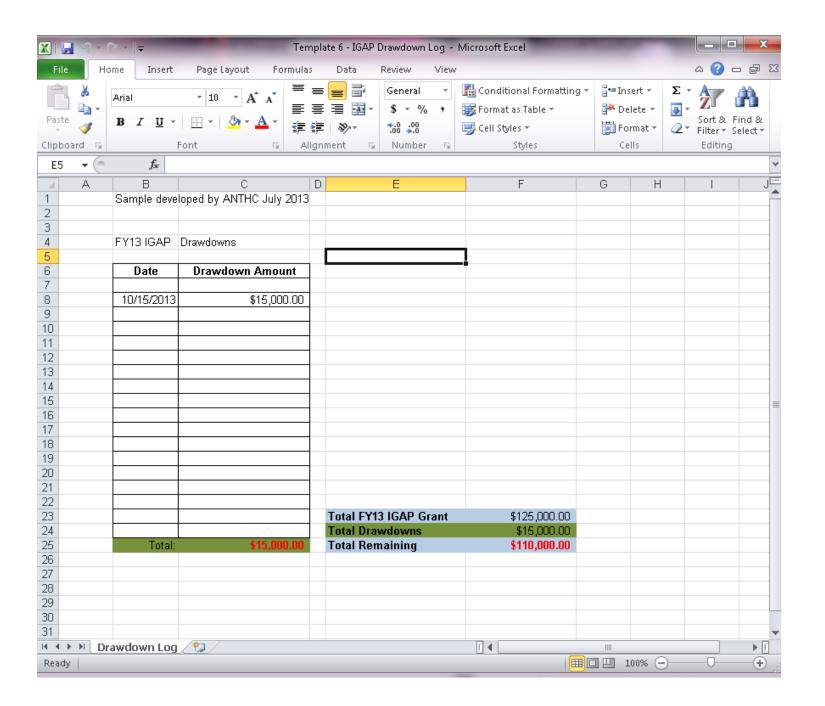
# Templates & Examples

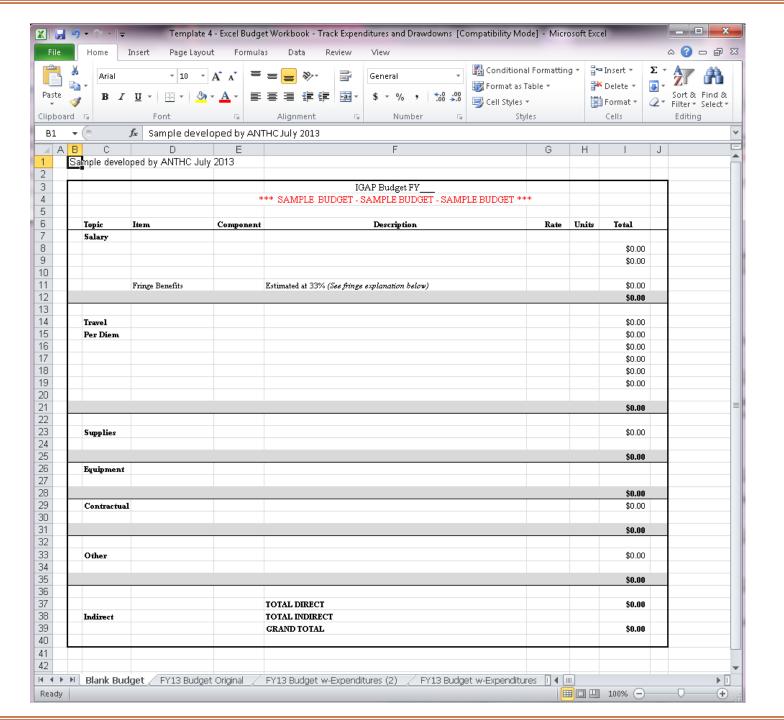
### ALLOWABILITY OF SELECTED ITEMS OF COST UNDER THE COST PRINCIPLES

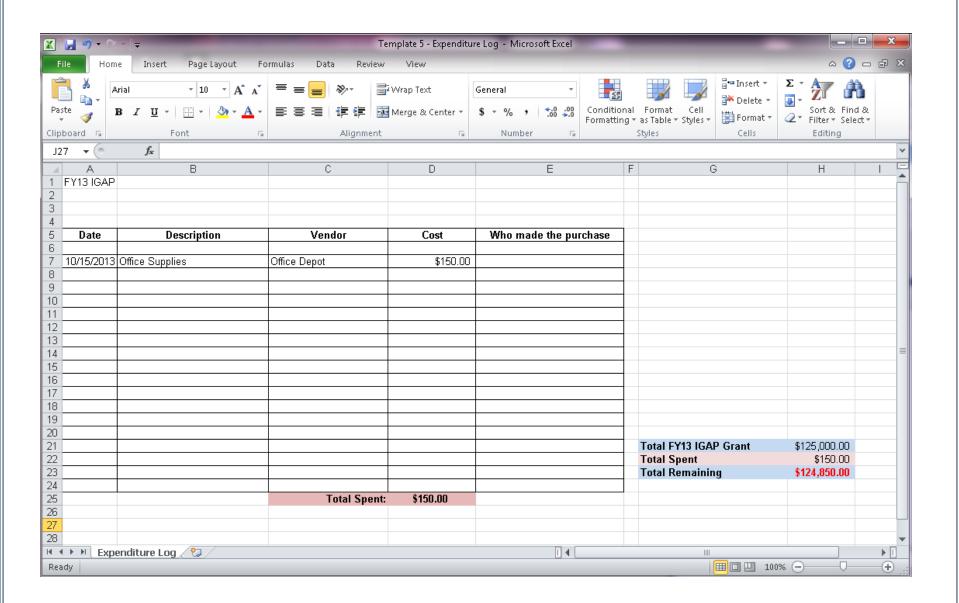
The cost of:	is generally allowable under:	is conditionally allowable under:	is generally unallowable under:
employee morale, health, & welfare	2CFR225, App. B ¶13 2CFR230, App. B ¶13 2CFR220, App. A §J, ¶16 45CFR74, App. E, §IX.B, ¶10	FAR 31.205-13	
entertainment			2CFR225, App. B ¶14 2CFR230, App. B ¶14 2CFR220, App. A §J, ¶17 45CFR74, App. E, §IX.B, ¶11 FAR 31.205-14
equipment & other capital expenditures		2CFR225, App. B ¶15 2CFR230, App. B ¶15 2CFR220, App. A §J, ¶18	
advisory councils	2CFR225, App. B ¶2 2CFR230, App. B ¶2 2CFR220, App. A §J, ¶2		
alcoholic beverages			2CFR225, App. B ¶3

### General spreadsheet for common cost allowability:

https://dl.dropboxusercontent.com/u/39884697/Allowability%20of%20Selected%20Items.pdf







QUARTERLY REPORT			
	Is this contact information new? Yes No		
RecipientName	Native Village of		
Recipient Environmental Contact	, Title		
Recipient Phone Number	(907)		
Grant Name	Indian Environmental General Assistance Program(GAP)		
Grant Number and Project Period	GA-00J00000 Project Period October 1, 20 September 30, 20		
Reporting Quarter/Dates	Quarter 3: April 1, 2013 – June 30, 2013 (Update this information)		
EPA's Project Officer Name and Address	Tribal Coordinator U.S. Environment Protection Agency Alaska Operations Office 222 West 7" Avenue, #19 Anchozage, At 99913		

Comparison of Amount Budgeted vs Amount Spent Please describe how much you budgeted versus how much money you actually need to complete activities		
Total Grant Amount Awarded:	Amount Spent:	
	-	
Funds Necessary to Complete this Project:	Unexpended Funds Remaining in the Grant:	
Funds Requested from EPA to Date:	Amount & Date of Last Request for Reimbursement Advance Payment:	
Additional Information		

Issues you need the EPA Project Officer to respond to quickly:

Activity Report Summary

	Progress	Status Comment		Outputs
COMMITMENTS	Status	(any problems	Work Accomplished	(Deliverables that will be attache
	(Check one)	encountered)	THE PARTY OF THE P	to your quarterly report)
Commitment 1.1.	Complete	Use this spot to report	EXAMPLE: Environmental Staff attended the Big Environmental conference in	EXAMPLE - Trip report
EXAMPLE: IGAP Staff will attend4	_ Not Started _ On schedule	any problems and to say something like	Washington May 49, 2013.	- Conference agenda
environmental trainings and/or conferences to	_ Ahead of Schedule	"We will continue to	Environmental staff knowledge was	
and/or conferences to increase IGAP program	_ Behind	participate in trainings	increased after attending the ONC Env	
management capacity.	Schedule	and conferences as they become available"	Summit and EPA Council training)	
		Or		
Targeted Completion Date: September 2013				
September 2015		"Commitment complete. No further		
		trainings are planned for the fiscal year"		
		Etc		
Commitment 1.2.	_ Complete Not Started			
	_ On schedule			
	_ Ahead of Schedule			
	_ Behind			
Targeted Completion Date: September 2013	Schedule			
Commitment 1.3.	_ Complete Not Started			
	On schedule			
	_ Ahead of Schedule			
	Schedule Behind			

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# Templates & Examples:

- □ ANTHC IGAP Needs Assessment
   ~ Identify areas within the GAP program that need attention.
   □ Managing your Assistance Agreement
   ~ 1 page quick reference
   □ Tips for New GAP Grant Recipients and Employees
   ~ 1 page quick reference for reporting.\* Note: MBE/WBE no longer required.
   □ Trip Report Template
   ~ Generic trip report template developed by ANTHC
  - ~ Suggestions for briefing your council.

Council Meeting: IGAP Briefing

- Example Council Report
  - ~ Developed by Leilani Knight-McQueen for CCTHITA
  - \* Available on ANTHC IGAP Resources Website:

http://dev.anthc.org/chs/ces/hve/igap-resources.cfmv



### **Contact Information:**

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## Questions?

